



DEPARTMENT OF DEFENSE  
THE NATIONAL WAR COLLEGE  
WASHINGTON, D.C. 20315

71-38611-  
1-0855

22 February 1971

NWCCO

Honorable Richard Helms  
Director  
Central Intelligence Agency  
Washington, D. C.

Dear Mr. Helms:

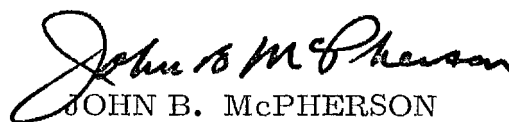
With the support of the Joint Chiefs of Staff, The National War College has endeavored during the past two years to build a small but responsive faculty group tasked to research and study selected national security policies and their implementation. This program has made excellent progress, and several monographs prepared by this element will be published during the coming summer. The long range goal is the identification of the College as a center of advanced national security research in addition to its teaching role.

The effectiveness of the program rests, of course, on the talents and expertise of the membership of the College's National Security Affairs Research Group. It is manned by seven military and two or three civilian Senior Research Fellows who serve for one year. Its efforts are targeted on a limited number of critical national security issues as part of a cohesive research and study program. Fellows are normally graduates of a senior service college or equivalent institution and have advanced degrees as well as practical experience on senior military and civilian staffs concerned with national security policy and strategy. Although in faculty status, they are free of curriculum teaching and planning requirements. They devote their entire year to research and study, with The National War College library facilities and research assistance at their disposal.

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We would be most appreciative if you would find it possible for your agency to participate in this program through the assignment of an outstanding member of your organization for duty as a Senior Research Fellow with our National Security Affairs Research Group. I understand that  currently a member of the National War College class, has written you of this effort and indicated his interest in the study effort. Hopefully he could be spared for a year with us as the Agency's representative on this research team. We naturally would be most pleased to have him here.

Sincerely,



JOHN B. McPHERSON  
Lieutenant General, USAF  
Commandant

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